

SUMMARY CV - 4

Synopsis: Qualified accountant with over 20 years experience in financial and project/programme management, systems development and implementation and change leadership.

Qualifications: ACA, MBA

Key Skills: Financial accounting, project and programme management, skills transfer, financial communication and education, information systems development and implementation, PRINCE2

Major Assignments

- **Department for the Environment, Food and Rural Affairs (2006) - Project Manager**

Defra spends £6 billion per year bringing together the interests of farmers and the countryside; the environment and the rural economy. The Department has five strategic priorities: climate change and energy; sustainable consumption and production; protecting the countryside and natural resource protection; sustainable rural communities; and a sustainable farming and food sector including animal health and welfare. In addition, a significant part of Defra's work is concerned with preparedness for emergencies and contingencies that fall within environment, food and rural affairs.

- Re-implementation of forecasting on RAMIS (Oracle) – reviewing the existing cumbersome functionality and designing a user-friendly alternative.
- Project managing the solution development, marketing, roll-out and user training across the core department business areas.
- Preparation and execution of user acceptance testing and documentation.
- Liaison with business areas, central finance and the Department's shared service centre.
- Live running support and project close

- **Department for the Environment, Food and Rural Affairs (2005 - 06) - Project Manager**

- Planning and documenting the Implementation of the new Treasury COINS system replacing PES, GEMS and Gold
- Liaison with the Treasury project team and Defra operational team.
- Managing the development of the coding structure and the interface model to the Department's own Chart of Accounts and General Ledger.
- Design and management of the user training and application acceptance testing, data migration and report development

SUMMARY CV - 4

- Live running support and project close

- **UK Atomic Energy Authority (2003 - 04) - Project Manager**

UKAEA is responsible for decommissioning nuclear research facilities and developing commercial activities on the restored sites. Restoration work is estimated to cost over £9 billion over 70 years. UKAEA aims to succeed in a newly commercial environment by enhancing programme and project management capabilities, which are the foundation of its management and reporting systems, to reduce costs and timescales.

- Managed the development of the technical systems capability based on SAP to plan and manage the entire organisation, whilst overcoming the many significant technical and cultural issues. He has co-ordinated a large extended team from different disciplines across remote sites and managed the interfaces with other parallel developments.

- **BOC Edwards (2002 - 03) - Project Leader**

BOCE is an autonomous division within the BOC Group, delivering gas, vacuum and chemical solutions to semi-conductor manufacturers. It has implemented SAP throughout its global operations and selected the Project System (PS) module to enhance its ability to report on complex customer projects.

- Defined the accounting and reporting needs, to maximise information benefit and minimise overhead.
- Recommended best practice in financial and project management to improve outputs and reduce inefficient working practices.
- Developed business and technical solutions in SAP PS; designed and executed the test programme.
- Developed and delivered the training programme to prepare users for the implementation and to minimise performance dip.

- **186k Limited (2000 - 01) - Project Leader**

The Lattice/Transco start-up has constructed a UK fibre-optic telecoms network. This required rapid development of its internal capabilities, including strategic financial and procurement systems. Reporting to the Finance Director, Peter:

- Defined and agreed the systems development strategy;
- Planned and resourced Finance participation in all of the start up activities;
- Implemented financial and procurement systems under PRINCE2 in the timescale demanded by the business development plan;
- Developed Finance requirements for IT processes for the Customer Relationship Management systems;

SUMMARY CV - 4

- Established a permanent Finance Systems organisation; and
- Executed a controlled skills handover to permanent staff.

- **Highways Agency (1996 - 2000) - Project Manager**

The Highways Agency (HA) is responsible for the development and maintenance of the strategic roads network. It has assets of over £60 billion with an annual budget of c£2.0 billion. HA was introducing Resource Accounting and Budgeting, designed to improve the allocation and management of public resources by Central Government. This required a strategic appraisal of HA's business activities and cooperation across functional boundaries. HA developed a staged programme of projects under PRINCE2 to achieve its goal and engaged experienced professionals to plan and execute the projects in partnership with its own personnel. Peter's role was to develop and agree project proposals with client management; plan and deliver some of those projects and acquire and manage resources for others. This included the following assignments:

- Developed the processes and controls for the valuation of the roads network and the evaluation of related liabilities to comply with FRS 15, 12 and 11, in the absence of established systems.
- Secured approval for proposals to create and implement new financial processes and controls to support the introduction of the Inland Revenue's Construction Industry Scheme.
- Delivered projects to improve Invoice Registration/Accounts Payable capabilities using Sun Business.

Earlier employment history

- **Jamaica Fruit Producers (1995 - 1996)**
 - Business development consultant
- **Kent County Council (1994 - 1995)**
 - Financial systems development and implementation
- **National Power (1991 - 1994)**
 - Programme Manager - control over fuel expenditure projects
- **Mobil Oil (1980 - 1990)**
 - Divisional financial controller
 - Corporate audit manager